



## 1. Introduction and governance model summary

The Ark Schools Decision Making Framework outlines where responsibility

accountable body but can delegate many of its functions (for example to a local governing body or an executive team). The MAT remains accountable for these functions.

This Framework does not dictate when responsibilities may be further delegated within sets of stakeholders – for example by a Principal to other staff within the school, or the Ark Schools Chief Executive to other staff within the central team. Some regions operate with an Executive Principal/Head of School model; where this is the case, a separate document will set out how Principal responsibilities are discharged.

## 2. High-level division of responsibilities

*This table sets out responsibilities and decision*

Functional area	Board	Ark Executive	Regional Directors	School Principal	Local governing body (LGB)
Curriculum & assessment	Approve network pupil performance targets Accountable for all curriculum and assessment practices meeting requirements				

Functional area	Board	Ark Executive	Regional Directors	School Principal	Local governing body (LGB)
				<p>these, suspensions, and permanent exclusions</p> <p>Respond to safeguarding and other complaints against staff</p> <p>Oversee referral of at-risk children to Local Authority and other agencies</p> <p>Regularly seek feedback from pupils on their experience in school (beyond network survey)</p>	<p>Participate in safeguarding audit (safeguarding link)</p> <p>Participate in pupil</p>







Functional  
area

Board

Ark Executive



Functional area	Board	Ark Executive	Regional Directors	Principals	Local Governing Bodies (LGBs)
Governance & Accountabilities	Approve Decision Making Framework, Terms of Reference, Risk Framework and Policy Framework Approve whistleblowing policy Accountable for meeting statutory requirements around data protection and security Accountable for meeting statutory requirements for governance arrangements				



Delegated Authority Limits (> greater than < less than)

Delegated Duty	Delegated Authority per Appendix A		Primary Schools	Secondary & All-Through Schools	Central
	Central Team	Schools	£000	£000	£000

Delegated Duty

Delegated Authority per Appendix A

Primary  
Schools

Secondary &  
All-Through  
Schools

Contingency spends can only be autho